

Town of Milton

Proposed Goals, Objectives, and Priorities 2014 through Next Reorganization Meeting

The items below represent goals for the year for the Town of Milton. Many of them are based on concepts and/or projects identified in its latest Comprehensive Plan; others are based on special documents like the Recreation Master Plan, or Tax Increment Financing District Plans or the Town's audit. Many of them are linked to each other – for instance a communication goal under the financial category can be implemented with some of the communication goals in the communication section. While some goals are short term, others are ongoing and will turn into efforts that are multi-year efforts as milestones are reached. Proposed goals were discussed at the Selectboard's meeting in retreat format on April 21, 2014 and revised as reflected below.

1. Financial

- a. Communicate value of municipal services by accentuating successes to the public (linked to goals under communication section)
- b. Start Fraud Risk Assessment Training and use information to strengthen and document control procedures (Auditor's recommendation)
- c. Continue to communicate value of reserve funds for capital planning and tax rate stability (Goal 3.5.3 in Comprehensive Plan)
- d. Reduce reliance on fund balance to balance the budget and build undesignated fund balance to further build financial health
- e. Improve rate structure and financial health of the Water Fund
- f. Research other tax payment options
- g. Continue to update multi-year financial projection on budget

2. Planning, Economic & Community Development

- a. Advocate for advancement of Route 7/Middle Rd/Railroad Street Intersection project and area redevelopment to create focal point
- b. Investigate options to facilitate Connector Road between Municipal Center and Route 7 including Tax Increment Financing
- c. Deploy business guide and determine best deployment of electronic version (Goal 3.1 in the Comprehensive Plan)
- d. Continue outreach to new businesses and maintain existing relationships (Goal 3.3.6 in the Comprehensive Plan)
- e. Work with other Commissions and Boards to develop a program to improve the Route 7 Corridor (ongoing – Improvement Committee)
- f. Meet with Planning Commission to discuss zoning concepts and priorities such as restricting uses, design review, aesthetics, and revisiting zoning changes along a

portion of Route 7 Corridor to get a favorable decision on including lands for development within the sewer service district

3. Continue Legislative Platform

- a. Continue to Monitor TIF legislation and Rulemaking
- b. Continue to advocate for other economic development tools (linked to goal #2 above) (Goal 3.4 of the Comprehensive Plan)
- c. Advocate for Act 250 reform or incentives
- d. Monitor for additional changes in health care financing relative to single payer
- e. Promote legislative platform more by including other municipal, regional, or state officials and prepare more proposals for their consideration

4. Planning/Policy Toward Services

- a. Continue discussion of priorities for implementing ½ cent recreation tax ballot items (Comprehensive Plan generally discusses need for new park facilities and references Recreation Master Plan)
- b. Monitor and pursue grant opportunities that become available for recreational trails and/or town forest improvements (Goal 4.4.6 of the Comprehensive Plan)
- c. Continue work on public works facility, field relocation, and programming decisions to inform design and cost (Goal 4.6.3 of the Comprehensive Plan)
- d. Review Bombardier Master Plan layout and adjust for concept considerations related to transit facilities, park & ride, and community center location (Goal 7.13 of the Comprehensive Plan) (Ties into facility study we are about to do a facility study contract award for, Goal 4.6.3)
- e. Discuss and consider transportation, economic development, and service implications of inter-municipal utility connection with Colchester (linked to goal/objective 2d) (Goal 9.7.1 of the Comprehensive Plan)
- f. Review viability of transit service (post strike) and ridership levels generally

5. Organizational

- a. Evaluate a volunteer recognition/appreciation program to boost interest in Commission, Committee, and Board positions
- b. Finance Office continue to address staffing with pending retirements
- c. Remain open to opportunities for cooperation with the School District
- d. Continue town wide training as it relates to leadership/higher performance
- e. Consider additional driver/laborer to increase service in Public Works

6. Communications

- a. Continue to explore ways to involve public in meetings more, for example through live digital access

- b. Consider having more open houses to show off equipment or facilities taxpayers used or new items that have been recently added to the budget
- c. Continue annual meetings with Boards and Commissions
- d. Implement Town newsletter
- e. Continue delivery of Resident Guide to new homeowners

7. Other

- a. Evaluate migrating to electronic Boards packets with assistance of software

Adopted this ___ day of May, 2014

Darren Adams, Chair

John Gifford, Vice Chair

John W. Bartlett, Clerk

Brenda Steady

Stuart King